

Ruj Kami: BOG20240302

19 March 2024

Dr. Alaric Naude  
President  
City University of Paris  
250bis, Bld Saint-Germain  
75007 Paris, France

Dear Prof. Dr. Alaric,

**RE: CONFIRMATION OF MEMORANDUM OF AGREEMENT FOR DUAL DBA PROGRAM**

I hope this letter finds you well. I am writing to confirm the Memorandum of Agreement (MOA) signed between Twintech International University College of Technology (Twintech) and City University of Paris (CUP) on October 2023 regarding our collaborative Dual Doctor of Business Administration (DBA) program.

As per the agreement and with refer to Department of Higher Education policy (JPT/GS 1000-617 Jld.1 (44)), we agreed to transfer City University of Paris Doctor of Business Administration 40 credit hours towards the Twintech DBA program. Consequently, CUP students will only be required to complete a final thesis, equivalent to 40 credit hours at Twintech to be eligible for the second DBA degree awarded by our University.

We believe this collaboration will provide a valuable opportunity for students to gain diverse academic experiences and enhance their professional competencies in the field of business administration. We look forward to a successful partnership and the achievements our students will accomplish through this program.

Furthermore, we authorize City University of Paris to promote this dual award program on their official website, highlighting the credit transfer policy that facilitates this collaboration.

It is important to note that this collaboration is subject to revision should there be a change in the ownership and management of Twintech. In such an event, both parties will engage in discussions to reassess and, if necessary, renegotiate the terms of our agreement to ensure its continued relevance and mutual benefit.

Thank you for your attention to this matter. We anticipate a fruitful collaboration and the continued success of our students.

Yours sincerely  
**TWINTech INTERNATIONAL UNIVERSITY  
COLLEGE OF TECHNOLOGY**



Prof. Dr. Chin Yuk Fong  
President